

James R. Schlesinger Papers

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Prepared by Melinda K. Friend and Ernest J. Emrich with the assistance of Kimberly L. Owens

Collection Summary

Title: James R. Schlesinger Papers

Span Dates: 1863-1980

Bulk Dates: (bulk 1969-1978)

ID No.: MSS84843

Creator: Schlesinger, James R.

Extent: 27,000 items ; 68 containers plus 32 classified, 2 oversize, and 1 artifact ; 39.2 linear feet

Language: Collection material in English

Location: Manuscript Division, Library of Congress, Washington, D.C.

Summary: Economist, U.S. secretary of defense, and U.S. secretary of energy. Correspondence, memoranda, writings, notebooks, subject files, appointment books, telephone logs, photographs, printed matter, and other papers chiefly concerning Schlesinger's service as secretary of defense and secretary of energy.

Selected Search Terms

The following terms have been used to index the description of this collection in the Library's online catalog. They are grouped by name of person or organization, by subject or location, and by occupation and listed alphabetically therein.

People

Clarke, Bruce C. (Bruce Cooper), 1901-1988--Correspondence.

Clayman, H. S.--Correspondence.

Glennan, Thomas Keith, 1905-1995--Correspondence.

Hallock, Richard R., 1919-1999.

Katz, Amrom H.--Correspondence.

Kissinger, Henry, 1923-

Richardson, Elliot L., 1920-1999--Correspondence.

Schlesinger, James R.

West, Francis J.--Correspondence.

Whalen, Richard J., 1935- --Correspondence.

Wohlstetter, Albert J.--Correspondence.

Organizations

North Atlantic Treaty Organization.

Rand Corporation.

Strategic Arms Limitation Talks II.

U.S. Atomic Energy Commission.

United States. Bureau of the Budget.

United States. Department of Defense.

United States. Department of Energy.

United States. Navy.

United States. Office of Management and Budget.

Subjects

Arms transfers--Iran.

Arms transfers--United States.

Budget--United States.

Energy policy--Environmental aspects.

Energy policy--United States.

International relations.

National security--United States.

Nuclear arms control.

Nuclear energy--United States.

Nuclear weapons--Testing--Alaska--Amchitka Island.

Nuclear weapons--United States.

Petroleum industry and trade--United States.
Political corruption--United States.
Science and state--United States.
Technology and state--United States.
Watergate Affair, 1972-1974.

Places

Amchitka Island (Alaska)--History.
Europe--Foreign relations--United States.
Iran--Military relations--United States.
Soviet Union--Foreign relations--United States.
United States--Defenses.
United States--Economic policy.
United States--Foreign relations--1945-1989.
United States--Foreign relations--Europe.
United States--Foreign relations--Soviet Union.
United States--Military policy.
United States--Military relations--Iran.
United States--Politics and government--1945-1989.

Occupations

Cabinet officers.
Economists.

Administrative Information

Provenance

The papers of James R. Schlesinger, economist, U.S. secretary of defense, and U.S. secretary of energy, were given to the Library of Congress by Schlesinger in 2001.

Transfers

Items have been transferred from the Manuscript Division to other custodial divisions of the Library. Sound recordings and videotapes have been transferred to the Motion Picture, Broadcasting, and Recorded Sound Division. Photographic negatives and a halftone cartoon have been transferred to the Prints and Photographs Division. All transfers are identified in these divisions as part of the James R. Schlesinger Papers.

Copyright Status

Copyright in the unpublished writings of James R. Schlesinger in these papers and in other collections in the custody of the Library of Congress is reserved. Consult reference staff in the Manuscript Division for further information.

Access and Restrictions

The papers of James R. Schlesinger are open to research. Researchers are advised to contact the Manuscript Reading Room prior to visiting. Many collections are stored off-site and advance notice is needed to retrieve these items for research use.

Security Classified Documents

Government regulations control the use of security classified items in this collection. Manuscript Division staff can furnish information concerning access to and use of classified material.

Preferred Citation

Researchers wishing to cite this collection should include the following information: Container number, James R. Schlesinger Papers, Manuscript Division, Library of Congress, Washington, D.C.

Biographical Note

<i>Date</i>	<i>Event</i>
1929, Feb. 15	Born, New York, N.Y.
1950	B.A., Harvard University, Cambridge, Mass.
1952	M.A., Harvard University, Cambridge, Mass.
1954	Married Rachel Line Mellinger (died 1995)
1955-1963	Associate professor of economics, University of Virginia, Charlottesville, Va.
1956	Ph.D. in economics, Harvard University, Cambridge, Mass.
1960	Published <i>The Political Economy of National Security</i> . New York: Praeger
1963-1969	Worked for Rand Corp., Santa Monica, Calif., the latter years as director of strategic studies
1968	Published <i>Defense Planning and Budgeting: The Issue of Centralized Control</i> . Washington, D.C.: Industrial College of the Armed Forces
1969-1971	Assistant director, Bureau of the Budget (reorganized as Office of Management and Budget in 1970)
1971-1973	Chairman, Atomic Energy Commission
1973	Director, Central Intelligence Agency
1973-1975	United States secretary of defense
1977-1979	United States secretary of energy

Scope and Content Note

The papers of James Rodney Schlesinger (1929-) span the years 1863-1980, with the bulk of the material dating from 1969 to 1978. The papers are organized into the following series: [Personal File](#), [General Correspondence](#), [Chronological File](#), [Subject File](#), [Briefing File](#), [Classified](#), [Top Secret](#), [Restricted Data \(Classified\)](#), [Restricted Data \(Top Secret\)](#), [Secret Compartmented Information \(Classified\)](#), [Secret Compartmented Information \(Top Secret\)](#), [North Atlantic Treaty Organization](#), [Oversize](#), and [Artifact](#).

The [Personal File](#) contains appointment books and telephone logs covering Schlesinger's last year in the Department of Defense through his second year in the Department of Energy, a time that also includes his two-year hiatus from government service during which he wrote and spoke about national security issues. The mail logs and the travel files largely cover Schlesinger's years at the Atomic Energy Commission.

The [General Correspondence](#) contains correspondence and memoranda relating to Schlesinger's personal and professional life. Congratulatory letters to Schlesinger upon his various appointments are sometimes filed separately. Correspondents include Bruce C. Clarke, H. S. Clayman, Thomas Keith Glennan, Amrom H. Katz, Elliot L. Richardson, Francis J. "Bing" West, Richard J. Whalen, and Albert J. Wohlstetter. The [Chronological File](#) consists of correspondence and memoranda relating to Schlesinger's years at the Atomic Energy Commission and the Department of Energy.

The [Subject File](#) is focused on Schlesinger's career in various government and cabinet positions. Appointed by President Richard M. Nixon in 1969 as assistant director of the Bureau of the Budget, later Office of Management and Budget, Schlesinger left the Rand Corporation where he had served as the director of strategic studies working on the strategic analysis of nuclear weaponry, atomic energy issues, and nuclear proliferation. Many of his writings, and a large number of those of his colleagues at the Rand Corporation, traveled with Schlesinger to Washington, D.C., and are part of his Bureau of the Budget files. He apparently used these writings for reference as his new position involved national security issues, scientific and technical programs, and energy policy and its impact on the environment. His main effort was on defense issues. Other items in the [Subject File](#) include Schlesinger's speeches and congressional testimony. Charts, notebooks, and copies of transparencies used in briefing the president and others are located in the [Briefing File](#).

On 17 August 1971, Schlesinger was sworn in as the chairman of the Atomic Energy Commission. That November the controversial Cannikin Project was carried out on Amchitka Island in Alaska. The project involved the underground detonation of a nuclear weapon, the largest underground test ever conducted by the United States. Material relating to Cannikin includes correspondence concerning permissions needed to carry out the project, congressional testimony by Schlesinger, a notebook of newspaper clippings for and against the detonation, and a notebook of photographs documenting Schlesinger's attendance at the detonation and Amchitka Island flora and fauna. As with the Cannikin Project, Schlesinger was involved with environmental issues that are represented in his congressional testimony, speeches and statements, and files on environmental organizations. Always a proponent of national security, he sought defense applications of nuclear power, and the papers reflect his involvement with nuclear weapons and naval nuclear propulsion.

Schlesinger served as the director of the Central Intelligence Agency from February through June 1973. The papers document his efforts during the Watergate Affair to turn over all information to congressional oversight committees regarding any agency involvement including his memorandum to agency employees to report to him any activities outside the Central Intelligence Agency charter. Although the memorandum was directed at Watergate, it led to the discovery that the agency had opened mail sent by citizens of the United States to the Soviet Union. The subsequent leak of that information led to legal suits against the government of which Schlesinger was a defendant. Memoranda, briefs, and other legal papers relating to the suits are in the litigation files.

In July 1973 Schlesinger became secretary of defense. The action memoranda, comprised of memoranda and correspondence involving a myriad of topics including visits by foreign dignitaries, thank-you letters, military promotions, interactions with other departments, and documents requiring Schlesinger's approval or signature, provide an overview of the work carried out under his leadership at the Department of Defense. Schlesinger's concern that the Soviet Union not surpass the United States in defense matters is borne out in the papers through files on the Soviet Union, mutual and balanced force reduction, the North Atlantic Treaty Organization, the Strategic Arms Limitation Treaty, various weaponry, and other files relating to national security. Notes for meetings with Henry Kissinger are included with background files kept on the then secretary of state. Of interest is a group of files concerning retired army colonel Richard R. Hallock who had been sent to Iran by Schlesinger as a special envoy to assist in the sale of American arms to Iran and to supervise contracts. Schlesinger's dismissal by President Gerald R. Ford on 2 November 1975 is covered in the news reports and letters from various persons in the General Correspondence.

In October 1977, Schlesinger became the first secretary of energy. The papers reflect his integration of the energy powers of more than fifty agencies under the Department of Energy. Covered also in the papers are Schlesinger's involvement with the comprehensive nuclear test ban, nuclear nonproliferation, and oil. Material related to oil, nuclear matters, and foreign countries is also located in the files of the Central Intelligence Agency. President Jimmy Carter replaced Schlesinger in July 1979.

The [Briefing File](#) contains charts, notebooks, and transparencies used by Schlesinger during briefings for the president, congressional committees, and others while serving at the Atomic Energy Commission, Bureau of the Budget, and Department of Defense. A majority of the material relates to the Department of Defense and budgets.

Arrangement of the Papers

The collection is arranged in fourteen series:

- [Personal File, 1963-1980](#)
- [General Correspondence, 1954-1979](#)

- Chronological File, 1971-1978
- Subject File, 1863-1979
- Briefing File, circa 1969-1975
- Classified, 1945-1979
- Top Secret, 1970-1979
- Restricted Data (Classified), 1966-1979
- Restricted Data (Top Secret), 1967-1975
- Secret Compartmented Information (Classified), 1973-1974
- Secret Compartmented Information (Top Secret), 1972-1977
- North Atlantic Treaty Organization, 1973-1974
- Oversize, 1972-1975
- Artifact, 1972

Description of Series

<i>Container</i>	<i>Series</i>
BOX 1-8	<p><u>Personal File, 1963-1980</u></p> <p>Appointment books, correspondence, honorary degrees, mail logs, memberships, photographs, telephone logs, and travel files.</p> <p>Arranged alphabetically by type of material or topic.</p>
BOX 8-19	<p><u>General Correspondence, 1954-1979</u></p> <p>Letters and memoranda, including attachments, between Schlesinger and friends, acquaintances, former colleagues, military personnel, government officials, congressional representatives and senators, the public, and others relating to personal and professional activities.</p> <p>Arranged chronologically by year and therein alphabetically.</p>
BOX 20-22	<p><u>Chronological File, 1971-1978</u></p> <p>Correspondence and memoranda relating to Schlesinger's years at the Atomic Energy Commission and the Department of Energy.</p> <p>Arranged chronologically.</p>
BOX 23-63	<p><u>Subject File, 1863-1979</u></p> <p>Correspondence, memoranda, reports, articles, writings, notebooks, notes, photographs and a scrapbook, press releases, speeches and statements, congressional hearings and testimony, printed matter, campaign material, and charts related to Schlesinger's career in government.</p> <p>Arranged alphabetically by name of government agency and therein by topic, name of person or organization, or type of material.</p>
BOX 63-68	<p><u>Briefing File, circa 1969-1975</u></p> <p>Charts, notebooks, and transparencies used by Schlesinger during briefings for the president, congressional committees, and others. The master file of transparencies kept by Schlesinger consists only of photocopies. Transparencies arriving with the collection were photocopied by Manuscript Division staff, where possible, and those photocopies filed under "copies of original transparencies."</p> <p>Arranged alphabetically by name of department and therein by type of briefing with the transparencies arranged by topic.</p>
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- BOX RD 2** **Restricted Data (Top Secret), 1967-1975**
Government-security documents.
Arranged and described according to the series and folders from which the items were removed.
- BOX SCI 1** **Secret Compartmented Information (Classified), 1973-1974**
Government-security documents.
Arranged and described according to the series and folders from which the items were removed.
- BOX SCI 2** **Secret Compartmented Information (Top Secret), 1972-1977**
Government-security documents.
Arranged and described according to the series and folders from which the items were removed.
- BOX NATO 1** **North Atlantic Treaty Organization, 1973-1974**
Government-security documents.
Arranged and described according to the series and folders from which the items were removed.
- BOX OV 1-OV 2** **Oversize, 1972-1975**
Scrapbook, charts, and a transparency.
Arranged and described according to the series, containers, and folders from which the items were removed.
- BOX VA 1** **Artifact, 1972**
Polaris flag.
Arranged and described according to the series, container, and folder from which the item was removed.

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Chronological File, 1971-1978

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BOX 55	1974-circa 1975
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	Kehoe, James W., Jr., briefing, 1974
	Kephart, D. C., “Damage Probability Computer for Point Targets with P and Q Vulnerability Numbers,” 1974
	Kissinger, Henry
	Investigative records
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	Notes for meetings with General, 1973-1975 (6 folders)
	Miscellaneous background information, 1973
	Speeches and statements, 1972-1975 (4 folders)
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BOX 57	1976 (5 folders)
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BOX 58	1975-1976, undated (6 folders)
	Missile accuracy, 1974
	Morison, Elting E., 1950, 1966, 1973
	Mutual and balanced force reduction Clarke, Bruce C., communications, 1973-1974 General, 1973
	<i>National Intelligence Survey</i> , 1973
	National Security Study Memorandum 169, U.S. nuclear policy, 1973
	Net assessment, 1973
	North Atlantic Treaty Organization, 1972-1975 (7 folders)
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	Offset negotiations, 1973
	Ohly, John H., defense issues, 1973
	Organization and management, 1973-1975
BOX 59	Personnel matters, 1973-1975 (2 folders)
	President's Foreign Intelligence Advisory Board, 1973-1976
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	Defense expenditures compared with U.S., 1975-1976
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	Nuclear cooperation agreement, 1973
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BOX 60	1974-1975, undated
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	Turkey, 1973
	Unified headquarters staff power, 1973
	United Kingdom, 1973-1974, undated
	United States Marine Corps, new recruitment theme, undated
	Vietnam and Southeast Asia, 1974-1975, undated
	Wake Island scrapbook, 1975 <i>See Oversize</i>
	Watergate Affair, report of special prosecution force, 1975
	Weiss, Seymour, 1974-1975
	Wickham, John Adams, notebooks, 1973-1975
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BOX 62	1979
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	Comprehensive nuclear test ban
	Charts, circa 1978
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	Economic Summit, Washington, D.C., 1978
	Enhanced radiation weapons, 1977-1978
	International Energy Associates, 1976
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	(3 folders)

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	Japan, 1977-1979
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	Statements by Schlesinger, 1979
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	Strategic and critical materials stockpile, 1976-1977
BOX 63-68	Briefing File, circa 1969-1975
	Charts, notebooks, and transparencies used by Schlesinger during briefings for the president, congressional committees, and others. The master file of transparencies kept by Schlesinger consists only of photocopies. Transparencies arriving with the collection were photocopied by Manuscript Division staff, where possible, and those photocopies filed under "copies of original transparencies."
	Arranged alphabetically by name of department and therein by type of briefing with the transparencies arranged by topic.
BOX 63	Atomic Energy Commission, charts, 1972 <i>See Oversize</i>
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	Fiscal Year 1970 budget, charts and transparencies, 1970
BOX 64	Fiscal Year 1971 budget, presidential review, book II, notebook, circa 1969
	Fiscal Year 1972 budget, 1970
	Director's review, research and development cross-cutting review, notebook
	Fall review, overview session, notebook
	National Science Foundation, notebook
	Spring planning review
	Agenda and index for research and development and National Science Foundation review, notebook
	Overview session, notebook
	Fiscal Year 1973 budget, 1971
	Income maintenance programs, notebook
	Spring planning review, notebooks
	Overview session
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	Fiscal Year 1974 budget
	Comptroller charts not used in hearing files, transparencies, circa 1974
	Introduction, circa 1974
	Fiscal Year 1975 budget, presidential briefing, transparencies, 1974 (2 folders)
BOX 65	Fiscal Year 1976 budget

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- House Budget Committee hearing, notebook and transparencies, 1975, Mar. 5
- Freshman Republicans briefing, notebook and transparencies, 1974, Dec. 3
- Joint Committee on Atomic Energy, notebooks and transparencies, 1974-1975
 - (2 folders)
- Miscellaneous charts, undated
- North Atlantic Treaty Organization
 - Defense Planning Committee, transparencies, 1975, Spring
 - Miscellaneous charts, undated *See also Oversize*
- Senate Appropriations Committee, transparencies, 1974
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 - Senate Subcommittee on Arms Control, International Law and Organization, 1974, Sept. 11
 - Miscellany
 - Notebook
 - Transparencies
 - Speeches at Air War College, Montgomery, Ala., and National War College, Washington, D.C., 1975
 - Notebook
 - Transparencies
 - Strategic Arms Limitation Treaty, presidential briefing, notebook and transparencies, circa 1974-circa 1975
 - Title VIII, meeting with president, 1975, June 20
 - Transparencies
 - Charts, comprehensive test ban, CTB, circa 1974-circa 1975
 - Charts brought from Central Intelligence Agency on strategic forces, SF, circa 1973
 - Copies of original transparencies
 - Alphabetical, circa 1974-circa 1975
 - A-F
 - (6 folders)
 - G-R *See also Oversize*
 - (13 folders)
 - Charts brought from Central Intelligence Agency on strategic forces, SF, circa 1973
 - Unidentified, circa 1974-circa 1975
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 - Group 2
 - Master file copies, circa 1974-circa 1975
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 - B, defense budget
 - C, manpower costs
 - D, readiness and aging
 - E, strategic airlift
 - F, strategic forces
- BOX 67**
 - G, conventional balance and North Atlantic Treaty Organization
 - H, North Atlantic Treaty Organization issues
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Briefing File, circa 1969-1975

Container

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R, Central Intelligence Agency/North Atlantic Treaty Organization charts
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Arranged and described according to the series and folders from which the items were removed. Includes an oversize item.

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"Guidance Objectives and the Structuring of RDT (U)," 1968
Intelligence, 1972 *See also Top Secret ; See also Secret Compartmented Information*
Latter, A. L., E. A. Martinelli, and W. B. Wright, "A New Strategic Deterrent Policy,"
1970
Multiple independently targeted reentry vehicles, 1972 *See Top Secret*
Naval nuclear propulsion
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No. 2, 1966-1968
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BOX CL 2	General 1970 1971 Apr.-Oct. <i>See also Restricted Data</i> Nov.-Dec. 1972 <i>See also Restricted Data</i> Printed matter <i>Nuclear Navy: An Historical Study of the Strategy and Tactics of Technological Innovation</i> , circa 1971 (2 folders)
BOX CL 3	“SSN Ad Hoc Panel Report,” 1968 <i>See Restricted Data</i> “Submarine Development Group Two: Report 1-71,” 1971 Nuclear weapon stockpile graphic analysis of materials and requirements model, 1972 <i>See Top Secret</i> Nuclear weapons General 1971 <i>See Top Secret ; See Restricted Data</i> 1972, undated <i>See also Top Secret</i> Printed matter 1970 <i>See Restricted Data</i> Soviet force levels, 1972 <i>See also Top Secret</i> Uranium enrichment, 1972-1973 <i>See Restricted Data</i> Budget Bureau Atomic Energy Commission Agency plan, 1971 <i>See Restricted Data</i> General 1966 <i>See Restricted Data</i> 1969 <i>See Restricted Data</i> 1971 Hallock, Richard R., material from, 1967-1971 <i>See also Restricted Data</i> Little, Arthur D., 1971 “Special Analytical Study No. 3 Enriched Uranium Production Planning,” 1968 <i>See Restricted Data</i> Budget levels, 1968 Intelligence Letter to Central Intelligence Agency, 1969 Reorganization, 1969-1971 <i>See also Top Secret</i> Rand Corp. documents Carne, J. B., 1967 Ermarth, Fritz, and Francis P. Hoerber, 1969-1970 (2 folders) Hoffman, Fred S., 1963 Kosters, Marvin, 1969 <i>See Restricted Data</i> McGarvey, David C., 1969 <i>See Restricted Data</i> McGarvey, David C., and William E. Hoehn, 1967 McGarvey, David C., William E. Hoehn, and V. D. Taylor, 1969 <i>See Restricted Data</i> <i>Report of the Proceedings of the AFSC/RAND Symposium of May-July, 1970</i> , 1971
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 - Economic Summit, Washington, D.C., 1978
 - Enhanced radiation weapons, 1977-1978 *See Top Secret ; See Restricted Data*
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 - Joint Committee on Atomic Energy, notebooks and transparencies
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 - 1975, Oct. 29 *See also Top Secret ; See also Restricted Data*
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	Multiple independently targeted reentry vehicles, 1972
	Nuclear weapon stockpile graphic analysis of materials and requirements model, 1972 (5 folders)
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Strategic Arms Limitation Treaty, presidential briefing, notebook and transparencies,
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Charts brought from the Central Intelligence Agency on strategic forces, SF, circa 1973

Copies of original transparencies

Alphabetical, circa 1974-circa 1975

F

N *See also Restricted Data*

Charts brought from the Central Intelligence Agency on strategic forces, SF, circa 1973

Unidentified, circa 1974-circa 1975

Group 2

Master file copies, circa 1974-circa 1975

F

I

N *See also Restricted Data*

BOX RD 1

Restricted Data (Classified), 1966-1979

Government-security documents.

Arranged and described according to the series and folders from which the items were
removed.

BOX RD 1

Chronological File

1978

Subject File

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Cannikin Project, Amchitka Island, Alaska

General, 1971

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Naval nuclear propulsion

Enclosures

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Atomic Energy Commission

Agency plan, 1971

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Restricted Data (Classified), 1966-1979

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McGarvey, David, C., William E. Hoehn, and V. D. Taylor, 1969
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Restricted Data (Classified), 1966-1979

Container

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N

Master file copies, circa 1974-circa 1975

N

BOX RD 2

Restricted Data (Top Secret), 1967-1975

Government-security documents.

Arranged and described according to the series and folders from which the items were removed.

BOX RD 2

Subject File

Atomic Energy Commission

Nuclear weapons

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Atomic Energy Commission

Hallock, Richard R., material from, 1967

Defense Department

Action memoranda

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Sept.

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Aug.

Mutual and balanced force reduction

Clarke, Bruce C., communications, 1973

Tucker, Gardiner L., 1973

Briefing File

Defense Department

Joint Committee on Atomic Energy, notebook and transparencies

1975, Oct. 29

Miscellaneous documents, 1975

Transparencies

Copies of original transparencies

Alphabetical, circa 1974-circa 1975

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Master file copies, circa 1974-circa 1975

N

BOX SCI 1

Secret Compartmented Information (Classified), 1973-1974

Government-security documents.

Secret Compartmented Information (Classified), 1973-1974

Container

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Arranged and described according to the series and folders from which the items were removed.

BOX SCI 1

Subject File
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Miscellaneous documents
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Secret Compartmented Information (Top Secret), 1972-1977

Government-security documents.
Arranged and described according to the series and folders from which the items were removed.

BOX SCI 2

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BOX OV 1	Subject File Defense Department Wake Island scrapbook, 1975 (Container 60)
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BOX VA 1	Artifact, 1972 Polaris flag. Arranged and described according to the series, container, and folder from which the item was removed.
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