

# **James R. Schlesinger Papers**

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Prepared by Melinda K. Friend and Ernest J. Emrich with the assistance of Kimberly L. Owens

## Collection Summary

**Title:** James R. Schlesinger Papers

**Span Dates:** 1863-1980

**Bulk Dates:** (bulk 1969-1978)

**ID No.:** MSS84843

**Creator:** Schlesinger, James R.

**Extent:** 27,000 items ; 68 containers plus 32 classified, 2 oversize, and 1 artifact ; 39.2 linear feet

**Language:** Collection material in English

**Location:** Manuscript Division, Library of Congress, Washington, D.C.

**Summary:** Economist, U.S. secretary of defense, and U.S. secretary of energy. Correspondence, memoranda, writings, notebooks, subject files, appointment books, telephone logs, photographs, printed matter, and other papers chiefly concerning Schlesinger's service as secretary of defense and secretary of energy.

## Selected Search Terms

The following terms have been used to index the description of this collection in the Library's online catalog. They are grouped by name of person or organization, by subject or location, and by occupation and listed alphabetically therein.

### People

Clarke, Bruce C. (Bruce Cooper), 1901-1988--Correspondence.

Clayman, H. S.--Correspondence.

Glennan, Thomas Keith, 1905-1995--Correspondence.

Hallock, Richard R., 1919-1999.

Katz, Amrom H.--Correspondence.

Kissinger, Henry, 1923-

Richardson, Elliot L., 1920-1999--Correspondence.

Schlesinger, James R.

West, Francis J.--Correspondence.

Whalen, Richard J., 1935- --Correspondence.

Wohlstetter, Albert J.--Correspondence.

### Organizations

North Atlantic Treaty Organization.

Rand Corporation.

Strategic Arms Limitation Talks II.

U.S. Atomic Energy Commission.

United States. Bureau of the Budget.

United States. Department of Defense.

United States. Department of Energy.

United States. Navy.

United States. Office of Management and Budget.

### Subjects

Arms transfers--Iran.

Arms transfers--United States.

Budget--United States.

Energy policy--Environmental aspects.

Energy policy--United States.

International relations.

National security--United States.

Nuclear arms control.

Nuclear energy--United States.

Nuclear weapons--Testing--Alaska--Amchitka Island.

Nuclear weapons--United States.

Petroleum industry and trade--United States.  
Political corruption--United States.  
Science and state--United States.  
Technology and state--United States.  
Watergate Affair, 1972-1974.

### **Places**

Amchitka Island (Alaska)--History.  
Europe--Foreign relations--United States.  
Iran--Military relations--United States.  
Soviet Union--Foreign relations--United States.  
United States--Defenses.  
United States--Economic policy.  
United States--Foreign relations--1945-1989.  
United States--Foreign relations--Europe.  
United States--Foreign relations--Soviet Union.  
United States--Military policy.  
United States--Military relations--Iran.  
United States--Politics and government--1945-1989.

### **Occupations**

Cabinet officers.  
Economists.

## **Administrative Information**

### **Provenance**

The papers of James R. Schlesinger, economist, U.S. secretary of defense, and U.S. secretary of energy, were given to the Library of Congress by Schlesinger in 2001.

### **Transfers**

Items have been transferred from the Manuscript Division to other custodial divisions of the Library. Sound recordings and videotapes have been transferred to the Motion Picture, Broadcasting, and Recorded Sound Division. Photographic negatives and a halftone cartoon have been transferred to the Prints and Photographs Division. All transfers are identified in these divisions as part of the James R. Schlesinger Papers.

### **Copyright Status**

Copyright in the unpublished writings of James R. Schlesinger in these papers and in other collections in the custody of the Library of Congress is reserved. Consult reference staff in the Manuscript Division for further information.

### **Access and Restrictions**

The papers of James R. Schlesinger are open to research. Researchers are advised to contact the Manuscript Reading Room prior to visiting. Many collections are stored off-site and advance notice is needed to retrieve these items for research use.

### **Security Classified Documents**

Government regulations control the use of security classified items in this collection. Manuscript Division staff can furnish information concerning access to and use of classified material.

### **Preferred Citation**

Researchers wishing to cite this collection should include the following information: Container number, James R. Schlesinger Papers, Manuscript Division, Library of Congress, Washington, D.C.

## Biographical Note

<i>Date</i>	<i>Event</i>
1929, Feb. 15	Born, New York, N.Y.
1950	B.A., Harvard University, Cambridge, Mass.
1952	M.A., Harvard University, Cambridge, Mass.
1954	Married Rachel Line Mellinger (died 1995)
1955-1963	Associate professor of economics, University of Virginia, Charlottesville, Va.
1956	Ph.D. in economics, Harvard University, Cambridge, Mass.
1960	Published <i>The Political Economy of National Security</i> . New York: Praeger
1963-1969	Worked for Rand Corp., Santa Monica, Calif., the latter years as director of strategic studies
1968	Published <i>Defense Planning and Budgeting: The Issue of Centralized Control</i> . Washington, D.C.: Industrial College of the Armed Forces
1969-1971	Assistant director, Bureau of the Budget (reorganized as Office of Management and Budget in 1970)
1971-1973	Chairman, Atomic Energy Commission
1973	Director, Central Intelligence Agency
1973-1975	United States secretary of defense
1977-1979	United States secretary of energy

## Scope and Content Note

The papers of James Rodney Schlesinger (1929- ) span the years 1863-1980, with the bulk of the material dating from 1969 to 1978. The papers are organized into the following series: [Personal File](#) , [General Correspondence](#) , [Chronological File](#) , [Subject File](#) , [Briefing File](#) , [Classified](#) , [Top Secret](#) , [Restricted Data \(Classified\)](#) , [Restricted Data \(Top Secret\)](#) , [Secret Compartmented Information \(Classified\)](#) , [Secret Compartmented Information \(Top Secret\)](#) , [North Atlantic Treaty Organization](#) , [Oversize](#) , and [Artifact](#).

The [Personal File](#) contains appointment books and telephone logs covering Schlesinger's last year in the Department of Defense through his second year in the Department of Energy, a time that also includes his two-year hiatus from government service during which he wrote and spoke about national security issues. The mail logs and the travel files largely cover Schlesinger's years at the Atomic Energy Commission.

The [General Correspondence](#) contains correspondence and memoranda relating to Schlesinger's personal and professional life. Congratulatory letters to Schlesinger upon his various appointments are sometimes filed separately. Correspondents include Bruce C. Clarke, H. S. Clayman, Thomas Keith Glennan, Amrom H. Katz, Elliot L. Richardson, Francis J. "Bing" West, Richard J. Whalen, and Albert J. Wohlstetter. The [Chronological File](#) consists of correspondence and memoranda relating to Schlesinger's years at the Atomic Energy Commission and the Department of Energy.

The [Subject File](#) is focused on Schlesinger's career in various government and cabinet positions. Appointed by President Richard M. Nixon in 1969 as assistant director of the Bureau of the Budget, later Office of Management and Budget, Schlesinger left the Rand Corporation where he had served as the director of strategic studies working on the strategic analysis of nuclear weaponry, atomic energy issues, and nuclear proliferation. Many of his writings, and a large number of those of his colleagues at the Rand Corporation, traveled with Schlesinger to Washington, D.C., and are part of his Bureau of the Budget files. He apparently used these writings for reference as his new position involved national security issues, scientific and technical programs, and energy policy and its impact on the environment. His main effort was on defense issues. Other items in the [Subject File](#) include Schlesinger's speeches and congressional testimony. Charts, notebooks, and copies of transparencies used in briefing the president and others are located in the [Briefing File](#) .

On 17 August 1971, Schlesinger was sworn in as the chairman of the Atomic Energy Commission. That November the controversial Cannikin Project was carried out on Amchitka Island in Alaska. The project involved the underground detonation of a nuclear weapon, the largest underground test ever conducted by the United States. Material relating to Cannikin includes correspondence concerning permissions needed to carry out the project, congressional testimony by Schlesinger, a notebook of newspaper clippings for and against the detonation, and a notebook of photographs documenting Schlesinger's attendance at the detonation and Amchitka Island flora and fauna. As with the Cannikin Project, Schlesinger was involved with environmental issues that are represented in his congressional testimony, speeches and statements, and files on environmental organizations. Always a proponent of national security, he sought defense applications of nuclear power, and the papers reflect his involvement with nuclear weapons and naval nuclear propulsion.

Schlesinger served as the director of the Central Intelligence Agency from February through June 1973. The papers document his efforts during the Watergate Affair to turn over all information to congressional oversight committees regarding any agency involvement including his memorandum to agency employees to report to him any activities outside the Central Intelligence Agency charter. Although the memorandum was directed at Watergate, it led to the discovery that the agency had opened mail sent by citizens of the United States to the Soviet Union. The subsequent leak of that information led to legal suits against the government of which Schlesinger was a defendant. Memoranda, briefs, and other legal papers relating to the suits are in the litigation files.

In July 1973 Schlesinger became secretary of defense. The action memoranda, comprised of memoranda and correspondence involving a myriad of topics including visits by foreign dignitaries, thank-you letters, military promotions, interactions with other departments, and documents requiring Schlesinger's approval or signature, provide an overview of the work carried out under his leadership at the Department of Defense. Schlesinger's concern that the Soviet Union not surpass the United States in defense matters is borne out in the papers through files on the Soviet Union, mutual and balanced force reduction, the North Atlantic Treaty Organization, the Strategic Arms Limitation Treaty, various weaponry, and other files relating to national security. Notes for meetings with Henry Kissinger are included with background files kept on the then secretary of state. Of interest is a group of files concerning retired army colonel Richard R. Hallock who had been sent to Iran by Schlesinger as a special envoy to assist in the sale of American arms to Iran and to supervise contracts. Schlesinger's dismissal by President Gerald R. Ford on 2 November 1975 is covered in the news reports and letters from various persons in the General Correspondence .

In October 1977, Schlesinger became the first secretary of energy. The papers reflect his integration of the energy powers of more than fifty agencies under the Department of Energy. Covered also in the papers are Schlesinger's involvement with the comprehensive nuclear test ban, nuclear nonproliferation, and oil. Material related to oil, nuclear matters, and foreign countries is also located in the files of the Central Intelligence Agency. President Jimmy Carter replaced Schlesinger in July 1979.

The [Briefing File](#) contains charts, notebooks, and transparencies used by Schlesinger during briefings for the president, congressional committees, and others while serving at the Atomic Energy Commission, Bureau of the Budget, and Department of Defense. A majority of the material relates to the Department of Defense and budgets.

## Arrangement of the Papers

The collection is arranged in fourteen series:

- [Personal File, 1963-1980](#)
- [General Correspondence, 1954-1979](#)

- Chronological File, 1971-1978
- Subject File, 1863-1979
- Briefing File, circa 1969-1975
- Classified, 1945-1979
- Top Secret, 1970-1979
- Restricted Data (Classified), 1966-1979
- Restricted Data (Top Secret), 1967-1975
- Secret Compartmented Information (Classified), 1973-1974
- Secret Compartmented Information (Top Secret), 1972-1977
- North Atlantic Treaty Organization, 1973-1974
- Oversize, 1972-1975
- Artifact, 1972

## Description of Series

<i>Container</i>	<i>Series</i>
BOX 1-8	<p><b><u>Personal File, 1963-1980</u></b></p> <p>Appointment books, correspondence, honorary degrees, mail logs, memberships, photographs, telephone logs, and travel files.</p> <p>Arranged alphabetically by type of material or topic.</p>
BOX 8-19	<p><b><u>General Correspondence, 1954-1979</u></b></p> <p>Letters and memoranda, including attachments, between Schlesinger and friends, acquaintances, former colleagues, military personnel, government officials, congressional representatives and senators, the public, and others relating to personal and professional activities.</p> <p>Arranged chronologically by year and therein alphabetically.</p>
BOX 20-22	<p><b><u>Chronological File, 1971-1978</u></b></p> <p>Correspondence and memoranda relating to Schlesinger's years at the Atomic Energy Commission and the Department of Energy.</p> <p>Arranged chronologically.</p>
BOX 23-63	<p><b><u>Subject File, 1863-1979</u></b></p> <p>Correspondence, memoranda, reports, articles, writings, notebooks, notes, photographs and a scrapbook, press releases, speeches and statements, congressional hearings and testimony, printed matter, campaign material, and charts related to Schlesinger's career in government.</p> <p>Arranged alphabetically by name of government agency and therein by topic, name of person or organization, or type of material.</p>
BOX 63-68	<p><b><u>Briefing File, circa 1969-1975</u></b></p> <p>Charts, notebooks, and transparencies used by Schlesinger during briefings for the president, congressional committees, and others. The master file of transparencies kept by Schlesinger consists only of photocopies. Transparencies arriving with the collection were photocopied by Manuscript Division staff, where possible, and those photocopies filed under "copies of original transparencies."</p> <p>Arranged alphabetically by name of department and therein by type of briefing with the transparencies arranged by topic.</p>
BOX CL 1-OV CL 21	<p><b><u>Classified, 1945-1979</u></b></p> <p>Government-security documents.</p> <p>Arranged and described according to the series and folders from which the items were removed. Includes an oversize item.</p>
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BOX RD 1	<p><b><u>Restricted Data (Classified), 1966-1979</u></b></p> <p>Government-security documents.</p> <p>Arranged and described according to the series and folders from which the items were removed.</p>

- BOX RD 2**                    **Restricted Data (Top Secret), 1967-1975**  
Government-security documents.  
Arranged and described according to the series and folders from which the items were removed.
- BOX SCI 1**                    **Secret Compartmented Information (Classified), 1973-1974**  
Government-security documents.  
Arranged and described according to the series and folders from which the items were removed.
- BOX SCI 2**                    **Secret Compartmented Information (Top Secret), 1972-1977**  
Government-security documents.  
Arranged and described according to the series and folders from which the items were removed.
- BOX NATO 1**                    **North Atlantic Treaty Organization, 1973-1974**  
Government-security documents.  
Arranged and described according to the series and folders from which the items were removed.
- BOX OV 1-OV 2**                    **Oversize, 1972-1975**  
Scrapbook, charts, and a transparency.  
Arranged and described according to the series, containers, and folders from which the items were removed.
- BOX VA 1**                    **Artifact, 1972**  
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Arranged and described according to the series, container, and folder from which the item was removed.



# Container List

<i>Container</i>	<i>Contents</i>
<b>BOX 1-8</b>	<b>Personal File, 1963-1980</b> Appointment books, correspondence, honorary degrees, mail logs, memberships, photographs, telephone logs, and travel files. Arranged alphabetically by type of material or topic.
<b>BOX 1</b>	Appointment books, 1975-1978 (3 folders) Appointment calendar, 1963 Article requests, 1975-1976 Bibliography of publications, 1971
<b>BOX 2</b>	Birdwatching, 1971-1976, undated (3 folders) Center for Strategic and International Studies General, 1975-1976 (4 folders) Reports 1976 (2 folders) 1977
<b>BOX 3</b>	Christmas lists, 1972-1973, undated Council on Economic Development, 1976 Expenses, 1976-1977 Ford Foundation, 1975 Honorary degrees Ohio State University, Columbus, Ohio, 1980 Wittenberg University, Springfield, Ohio, 1977 Invitations, 1975-1976 Job opportunities, 1975-1976 Johns Hopkins University, Baltimore, Md., 1975-1977 Lecture bureaus, 1975-1976 Mail logs 1971 1972-1973 (3 folders)
<b>BOX 4</b>	Marine Midland Banks, 1975-1976, undated Marshall, Andrew W., 1976 Memberships and clubs, 1973-1978 (2 folders) Miscellany, 1976 Photographs, circa 1971-1977 Standard Oil Co., 1974-1976 (2 folders)

## Personal File, 1963-1980

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BOX 6	1978 (2 folders) Travel files Authorizations and reimbursements, 1971-1977 Itineraries, 1973-1975 Trips 1971 (4 folders) 1972 Feb.-Apr. (2 folders)
BOX 7	June-Sept. (9 folders)
BOX 8	Nov. 1973-1975 (5 folders) Vouchers, 1971-1972 USLife Corp., 1976
BOX 8-19	<b>General Correspondence, 1954-1979</b> Letters and memoranda, including attachments, between Schlesinger and friends, acquaintances, former colleagues, military personnel, government officials, congressional representatives and senators, the public, and others relating to personal and professional activities. Arranged chronologically by year and therein alphabetically.
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## General Correspondence, 1954-1979

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BOX 17	“T-Z” miscellaneous (3 folders)
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BOX 18	M-W (11 folders)
BOX 19	1979, A-Y (11 folders)
BOX 20-22	<b>Chronological File, 1971-1978</b> Correspondence and memoranda relating to Schlesinger's years at the Atomic Energy Commission and the Department of Energy. Arranged chronologically.

## Chronological File, 1971-1978

<i>Container</i>	<i>Contents</i>
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BOX 25	"Developments in the U.S. Competitive Position," 1973 Emergency core cooling systems, 1967-1972 Environmental organizations, 1971 Environmentalists' statements regarding the Atomic Energy Commission, 1972 Fish kills, 1972 "Forty Committee" and Project Garza, circa 1972 "Guidance Objectives and the Structuring of RDT (U)," 1968 Hanford Facility, Richland, Wash., photographs of trip, 1971 Intelligence, 1972 Interagency Committee on Retirement, 1972-1973 Invitations, 1971

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Jackson, Henry M., statements, 1972-1973  
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Miscellaneous, 1972  
Multiple independently targeted reentry vehicles, 1972  
Naval nuclear propulsion  
    Enclosures  
        No. 1, 1971  
        No. 2, 1966-1968  
        No. 5, 1971  
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    *Nuclear Navy: An Historical Study of the Strategy and Tactics of Technological Innovation*, circa 1971  
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    "SSN Ad Hoc Panel Report," 1968  
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    "Submarine Development Group Two: Report 1-71," 1971  
Nelson, Richard R., 1971-1972, undated  
Nixon, Richard M., presidential campaign, 1971-1972  
North Atlantic Treaty Organization, classification rules, circa 1971  
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Nuclear weapon stockpile graphic analysis of materials and requirements model, 1972  
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	<i>Report of the Proceedings of the AFSC/RAND Symposium of May-July, 1970, 1971</i>
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	Whalen, Richard J., 1969
	Winter, Sidney, G., Jr., 1963
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	Unidentified, "Desalinated Water," 1969
	Research and development, 1962
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	Herzfeld, C. M., Larry Lynn, and Fred S. Hoffman, 1970
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Arranged and described according to the series and folders from which the items were  
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“Special Analytical Study No. 3 Enriched Uranium Production Planning,” 1968  
Rand Corp. documents  
Kosters, Marvin, 1969  
McGarvey, David C., 1969  
McGarvey, David, C., William E. Hoehn, and V. D. Taylor, 1969  
Defense Department  
Action memoranda  
1973  
July  
1974  
Feb.  
Mar.  
Apr.  
May  
June  
July  
Aug.  
1975  
Apr.  
July  
Aug.  
Sept.  
North Atlantic Treaty Organization  
1975 *See also North Atlantic Treaty Organization*  
Energy Department  
Comprehensive nuclear test ban  
Charts, circa 1978  
General  
1978  
Mar.  
May  
June-Oct., no month  
1979  
Preparations for negotiations, 1977  
Enhanced radiation weapons, 1977-1978  
Briefing File  
Defense Department  
Joint Committee on Atomic Energy, notebook and transparencies  
1974, Sept. 26  
1975, Oct. 29  
Transparencies  
Copies of original transparencies  
Alphabetical, circa 1974-circa 1975

## Restricted Data (Classified), 1966-1979

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N

Master file copies, circa 1974-circa 1975

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BOX RD 2

#### **Restricted Data (Top Secret), 1967-1975**

Government-security documents.

Arranged and described according to the series and folders from which the items were removed.

BOX RD 2

Subject File

Atomic Energy Commission

Nuclear weapons

General, 1971

Budget Bureau

Atomic Energy Commission

Hallock, Richard R., material from, 1967

Defense Department

Action memoranda

1973

July

Aug.

Sept.

Nov. *See also North Atlantic Treaty Organization*

1974

Mar.

May

Nov.

1975

Apr.

Aug.

Mutual and balanced force reduction

Clarke, Bruce C., communications, 1973

Tucker, Gardiner L., 1973

Briefing File

Defense Department

Joint Committee on Atomic Energy, notebook and transparencies

1975, Oct. 29

Miscellaneous documents, 1975

Transparencies

Copies of original transparencies

Alphabetical, circa 1974-circa 1975

N

Master file copies, circa 1974-circa 1975

N

BOX SCI 1

#### **Secret Compartmented Information (Classified), 1973-1974**

Government-security documents.

## Secret Compartmented Information (Classified), 1973-1974

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Arranged and described according to the series and folders from which the items were removed.

#### BOX SCI 1

Subject File  
Central Intelligence Agency  
General  
1973  
Meeting with secretary of defense, 1973  
Defense Department  
Kissinger, Henry  
Notes for meetings with  
General  
1973, Nov.  
Miscellaneous documents  
1974

#### BOX SCI 2

#### **Secret Compartmented Information (Top Secret), 1972-1977**

Government-security documents.  
Arranged and described according to the series and folders from which the items were removed.

#### BOX SCI 2

Subject File  
Atomic Energy Commission  
Intelligence, 1972  
Central Intelligence Agency  
General  
1973  
Meeting with secretary of defense, 1973  
Defense Department  
Budget  
Fiscal Year 1977, 1975, undated  
Kissinger, Henry  
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General  
1974, Jan.  
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#### BOX NATO 1

#### **North Atlantic Treaty Organization, 1973-1974**

Government-security documents.  
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## North Atlantic Treaty Organization, 1973-1974

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BOX NATO 1	Subject File Defense Department Action memoranda 1973 Nov. North Atlantic Treaty Organization 1974-1975
BOX OV 1-OV 2	<b>Oversize, 1972-1975</b> Scrapbook, charts, and a transparency. Arranged and described according to the series, containers, and folders from which the items were removed.
BOX OV 1	Subject File Defense Department Wake Island scrapbook, 1975 (Container 60)
BOX OV 2	Briefing File Atomic Energy Commission, charts, 1972 (Container 63) Defense Department North Atlantic Treaty Organization Miscellaneous charts, undated (Container 65) Transparencies Copies of original transparencies, circa 1974-circa 1975 I-16 (Container 67)
BOX VA 1	<b>Artifact, 1972</b> Polaris flag. Arranged and described according to the series, container, and folder from which the item was removed.
BOX VA 1	Subject File Atomic Energy Commission Artifacts Polaris flag presented by the U.S. Navy, 1972 (Container 23)